



UNIVERSITI TUN HUSSEIN ONN MALAYSIA

**FINAL EXAMINATION
SEMESTER II
SESSION 2011/2012**

COURSE NAME : PROJECT MANAGEMENT
COURSE CODE : BPA 31803 / BPA 2092
PROGRAMME : 2BPB/3BPA
EXAMINATION DATE : JUNE 2012
DURATION : 3 HOURS
INSTRUCTION : ANSWER ALL QUESTIONS

THIS QUESTION PAPER CONSISTS OF **THREE (3)** PAGES

- Q1** Project Risk Analysis Management (PRAM) model offers a step-by-step approach to creating a comprehensive and logically sequenced method for analyzing and addressing project risk.
- (a) Illustrate structure flow chart which highlight step-by-step approach of the PRAM. (5 marks)
- (b) Explain all the stages of PRAM structure flow chart. (15 marks)
- Q2** Budget contingencies symbolize the recognition that project cost is always an estimate. Unforeseen events often render initial project budgets inaccurate.
- (a) Explain the concept of project budget contingencies. (5 marks)
- (b) Discuss **FOUR (4)** reasons why budget contingency funding must be included in project cost estimation. (15 marks)
- Q3** It is common for project teams to look for ways in which project duration can be shortened particularly reducing the critical path of a project.
- Discuss any **FIVE (5)** methods to reduce the critical path for the project. (20 marks)
- Q4** A general model of project control includes four components that can operate in a continuous cycle and can be represented as a wheel.
- (a) List the **FOUR (4)** components of project control cycle as a general model. (4 marks)
- (b) Explain each component of project control cycle. (16 marks)

Q5 Organization has to make important decision in deciding whether or not to terminate ongoing projects. The early termination decision will be based on several circumstances.

Discuss **FOUR (4)** important decision rules that should be considered before deciding early termination of a project with illustration.

(20 marks)

END OF QUESTION PAPER